



INTERNAL QUALITY ASSURANCE CELL

Sri Devaraj Urs Academy of Higher Education & Research

A DEEMED TO BE UNIVERSITY

TAMAKA, KOLAR-563 103, KARNATAKA, INDIA

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No: SDUAHER/KLR/IQAC/196/2025-26

Dated: 02-04-2026

Proceedings of the 1st Quarterly Meeting of the Internal Quality Assurance Cell (IQAC) of Sri Devaraj Urs Academy of Higher Education and Research, Kolar was conducted on 18th March 2026, at 11.30am in the Council hall of the academy under the Chairmanship of Dr. B. Vengamma, Hon'ble Vice Chancellor, SDUAHER.

Members attended the meeting:

Dr. DVLN Prasad	Chief Administrative Officer, SDUAHER
Dr. Muninayarana C	Registrar, SDUAHER
Dr. Prabhakar K	Principal, SDUMC & Dean, Faculty of Medicine, SDUAHER
Dr. C D Dayanand	Dean, FAHP, SDUAHER
Dr. Sarala.N	Director Academics, SDUAHER
Dr. Koushik C	Principal, School of LAW
Dr. Ashok Kumar B S	Principal, College of Pharmacy, SDUAHER
Dr. KNV Prasad	Director, CDC, SDUAHER
Dr. Kalyani R	Director R & I, SDUAHER
Dr. Shashidhar K	Deputy Controller of Examinations, SDUAHER
Dr. Krishnappa J	Medical Superintendent, RLJH&RC
Dr. Vinutha Shankar M.S.	Vice Principal, SDUMC, Director UCHPE, SDUAHER
Dr. Sumanth AV	Asst. Registrar, SDUAHER
Dr. Suresh T N	Prof. & HOD, Dept. of Pathology, SDUMC
Dr. Pradeep.TS	Assoc. Prof. Dept. of Community Medicine, SDUMC
Dr. Muralidharan S	Prof. of Microbiology, SDUMC
Dr. Anjali Suresh	Prof. Dept. of Physiotherapy, SDUAHER
Dr. Ashween Bilagi	Asst. Prof. Dept. of Integrative Medicine, SDUAHER
Dr. Dayanand	Prof. of Community Medicine
Dr. Deekshitha	Deputy Coordinator R&I
Dr. Ashwini NS	Prof. & Head Dept. of Anatomy
Mrs. Anjum Mohammadi	Asst. Prof. School of Law
Dr. R K Mesta	Dean, College of Horticulture, Kolar
Dr. Senthil Kumar E	Coordinator IQAC
Mr. Akhilesh Kumar	Asst. Prof. Collage of Pharmacy
Dr. Kirnanmayee P	Prof. CBMG, SDUHAER
Dr. Sharath AR	Asst. Registrar, SDUAHER
Dr. Venkateshwaralu Raavi	Asst. Prof. CBMG
Dr. TD Powar	HR Manager, SDUAHER
Dr. Nathya Kumari	Asst. Prof. School of Law



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Ms. Chaithanya S

Members from Management

Mr. Rajendra J

Nominees from local Society

Dr. Praveen Kulkarni

Mr. Suresh B

Deputy Coordinators

Dr. Arvind Natarajan

Dr. Sarulatha H

Dr. Hemalatha A

Dr. Gayathri K V

Dr. Lavanya Subhashini

Asst. Prof. RLJOP

Vice President, SDUET, Kolar

Prof. Dept. of Community Medicine,

JSS Medial College, Mysuru

Journalist, Kolar

Deputy Coordinator IQAC

Deputy Coordinator IQAC

Deputy Coordinator IQAC

Assoc. Prof. of OBG, SDUCON

Vice Principal, SDUCON

Could not attended the meeting

Dr. Vijaya Lakshmi G

Mr. Yateesh

Dr. Sharath AR

Dr. Hariprasad S

Dr. Inchara. N

Dr. Manjula

Mr. Muniswamy K T

Dr. B. Ramesh

Principal, College of Nursing, SDUAHER

General Manager, IPMAS, SDUAHER

Asst. Registrar, SDUAHER

Prof. Dept. of Orthopedics SDUMC

Assoc. Dept. of Ophthalmology

Quality Manager, RLJH & RC – NABH

Head IT, SDUAHER

Dean (Academics & Accreditations)

Adichuchanagiri University, Mandya

SNR Hospital, Kolar, (Alumnus)

Ph.D. Scholar, Integrative Medicine

Ph.D. Scholar, CBMG

Medical UG Student (2023 Batch)

Medical UG Student (2022 Batch)

Medical UG Student (2021 Batch)

Post Graduate Student (MD)

Department of Paediatrics

B.Sc. ATOT (AH&BS)

Post Graduate Student (MS)

Department of Ophthalmology

M.Sc. MLT (AH&BS)

Dr. D.K. Ramesh Surgeon,

Dr. Nikhil S

Dr. Sandeep Reddy

Mr. Arpith Asir Daniel John

Ms. Thanushree N L

Ms. Shruti Divya Dubey

Dr. Papammagari Indra Sai Kumar Reddy

Ms. Harsha Shree J

Dr. Harshitha C

Ms. Roushini Anjum



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Agenda 1: SDUAHER/IQAC- I/01/2025-26

Subject: Approval of the Proceedings of the Previous IQAC Meeting.

Discussion: The committee has reviewed, validated, and formally approve the minutes of the previous IQAC meeting held on 17/12/2025, ensuring that all discussions and decisions have been recorded.

Agenda No. 2: SDUAHER/IQAC-IV/02/2025–26

Action Taken Report on the decisions of the previous IQAC meeting held on 17/12/2025

Discussion: The Action Taken Report on the resolutions passed in the previous IQAC meeting held on 17th December 2025 was presented before the committee. The IQAC reviewed the implementation status of all decisions and expressed satisfaction with the progress made. The report was discussed in detail and subsequently approved by the members.

Further updates on specific agenda items were presented as follows:

- **Update on NIRF Ranking (Agenda 6):**

Dr. Sumanth, Assistant Registrar, informed the committee that the data for the NIRF ranking will be uploaded to the official portal on 20th and 21st March 2026.

- **Participation in Times Higher Education Impact Ranking. (Agenda 7):**

It was reported that the University is yet to receive the ranking under the Times Higher Education Impact Rankings.

- **Preparation of BAF and Appointment of Criteria Conveners (Agenda 8):**

Dr. Senthil IQAC Co-ordinator, informed that the preparation of the Binary Accreditation Framework (BAF) and appointment of criteria conveners are currently pending, as the official manual from the concerned authorities is awaited. Adding on, Dr. K. N. V. Prasad informed that, the passage of the UGC bills related to “Vikshit Bharat-One Nation, One Portal, One Data” implementation, is still awaiting which is essential for further action.

Suggestions for NAAC Preparedness:

Dr. Prabhakar, Dean, SDUMC, Suggested for conducting monthly review meetings to ensure continuous monitoring and facilitate the smooth progress of NAAC-related activities. He also emphasized the importance of University-level benchmarking

through the identification of gaps based on previous recommendations and addressing them systematically. In response, Dr. Senthil informed that a gap analysis has already been completed, and a strategic plan has been formulated based on the findings and is currently activities is on progress. The proposal to conduct monthly NAAC review meetings was accepted by the Director and IQAC Coordinator.

- **Budget Planning for NAAC Requirements:**

Dr. Manjunath, Purchase Officer, suggested that budget planning should be incorporated from the initial stages in alignment with NAAC requirements. He recommended structured financial planning under HR Budget, University Budget, and Strategic Budget to ensure systematic implementation.

Agenda – 3: SDUAHER/IQAC-I/03/2025–26

Subject: Implementation Process for Integrating Sustainable Development Goals (SDGs 3, 4, 5, 6, 13, and 17)

Discussion: The members reviewed the strategic initiatives aligned with the identified SDGs and **unanimously approved the selected SDGs** for focused implementation. Regarding

- **SDG 3 – Good Health and Well-being:**

The committee noted that various hospital-based activities are being effectively conducted. It was highlighted that patients are currently being admitted in a department-wise manner, ensuring organized and efficient care delivery. The patient admission ratio was reported to be satisfactory, reflecting improved service utilization and institutional performance in healthcare delivery.

- **Regarding Publications:**

- The committee discussed the importance of enhancing research output aligned with SDGs. Faculty members were encouraged to publish research articles in indexed journals such as Scopus and Web of Science (WoS) to improve the quality and visibility of institutional research.
- Dr. Praveen, External Member, suggested that publication strategies should be aligned with ranking frameworks such as NIRF and QS. He emphasized that faculty should focus on publishing in high-impact journals indexed in Scopus and WoS, considering

Key Performance Indicators (KPIs) used in ranking portals. This approach would enhance institutional ranking and research credibility.

Agenda – 4: SDUAHER/IQAC-I/04/2026–25

Subject: NIRF Research & Infrastructure Strengthening Strategy

Discussion: The agenda on strategies to enhance institutional performance across key indicators of the National Institutional Ranking Framework (NIRF) was presented and discussed in detail. The committee deliberated on the proposed areas and the following suggestions and decisions were recorded:

- **Recruitment of PhD-Qualified Faculty:**

The importance of recruiting PhD-qualified faculty to strengthen the Faculty-Student Ratio and research capacity was emphasized. Dr. Manjunath, Purchase Officer, suggested introducing a 3-year PhD program to enhance faculty qualifications. In response, the members clarified that the University must adhere to UGC norms regarding PhD programs. He further proposed the introduction of a Doctor of Science (D.Sc.) degree in the medical and health sciences field, highlighting it as a prestigious, research-focused post-doctoral qualification.

The Honorable Vice Chancellor suggested that basic eligibility criteria and a detailed proposal for the D.Sc. program be prepared and submitted for further consideration and approval. Additionally, the Vice Chancellor emphasized the need to motivate students to enroll in FCGP and FICS courses to enhance their professional competencies. Additionally, the committee discussed the initiation of advanced and super-specialty courses to strengthen clinical services, academic excellence.

The committee also recommended the appointment of PhD-qualified candidates for Assistant Professor Positions to strengthen academic and research standards.

- **Increase in Capital Expenditure:**

It was suggested that budget planning and allocation be included as a regular agenda item in NAAC meetings to ensure systematic monitoring and alignment with accreditation requirements.

- **100% Implementation of Learning Management System (LMS):**

Dr. Senthil suggested integrating the Enterprise Resource Planning (ERP) system with the Learning Management System (LMS) to effectively track and monitor faculty usage and academic activities.

Dr. Sumanth, Assistant Registrar, assured the committee that necessary steps would be taken to implement the ERP-LMS integration.

- **30% Growth in Scopus-Indexed Publications:**

The committee emphasized the need to enhance research output. Members suggested that Article Processing Charges (APC) and publication incentives be revised based on journal impact factors to encourage high-quality publications. Dr. Kalyani, Research Director, accepted the proposal and further stated that once an article receives acceptance from a journal, the publication charges will be directly paid by the institution to support the authors.

- **Patents and Innovation:**

The committee reiterated the importance of strengthening the Institutional IPR Cell to facilitate patent filing, innovation, and commercialization, aligning with NIRF research indicators. With regard to patents, the committee emphasized that Intellectual Property Commercialization and Revenue (ICR) components such as royalty, authorship, and institutional contribution should be clearly defined and documented. Dr. Senthil, informed that one of the Physiotherapy patent is in the process of commercialization.

- **Dr. Praveen suggested on following points.**

Emphasized the need to increase the number of Ph.D. scholars, particularly by promoting full-time Ph.D. enrolment, to enhance research productivity. It was also suggested to maintain an optimal Ph.D. faculty ratio of 15:85 to ensure balanced academic and research engagement. Develop strategies to improve citation metrics, including collaborative research, high-impact publications, and quality-driven research output. Further, it was recommended to introduce executive development programs such as fellowship programs to strengthen research capacity, faculty development, and academic excellence. Formation of multidisciplinary research teams, particularly by



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integrating medical and others, to enhance innovation and increase the number of patent filings. This collaborative approach is expected to improve both the quality and quantity of patents.

Agenda – 5: SDUAHER/IQAC-I/05/2025–26

Subject: Progress on ISO Certification

Discussion: The agenda regarding the progress of ISO certification activities, including documentation, internal audits, compliance improvements, and readiness for external assessment, was presented and discussed in detail.

The committee noted the following updates:

- **Internal Auditors Training:**

The Internal Auditors Training and Examination was conducted from 12th to 14th February, during which 37 participants successfully qualified as Internal Auditors.

- **ISO Documentation and Implementation:**

Standardized ISO documentation formats were prepared and circulated to all constituent colleges. Department-wise implementation of processes is currently in progress.

- **Internal Audit Status:**

Dr. Sumanth, Assistant Registrar, informed that the ISO internal audit of the University constituent colleges has been successfully completed.

- **Skill Lab Utilization and Monitoring:**

Dr. K. N. V. Prasad informed that the skill laboratory is being utilized by various departments. However, he emphasized that student performance analysis reports must be submitted to the skill lab after completion of training sessions, along with structured feedback.

- **ERP Integration for Feedback and Administration:**

The Registrar suggested the use of the ERP software system to collect and manage feedback, thereby ensuring efficient and paperless administration. In this regard, Dr. Sumanth informed that modifications to the ERP software are currently in progress, and the system is expected to become fully operational within 15 days to one month.



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Agenda – 6: SDUAHER/IQAC-I/06/2025–26

Subject: Discussion on NAAC According to BAF and Institutional Preparedness

Discussion: The committee discussed the institutional preparedness for NAAC accreditation under the Binary Accreditation Framework (BAF) and noted that the detailed criteria are yet to be officially released. It was resolved to strengthen internal documentation and quality monitoring processes through IQAC in anticipation of the new framework. The committee also noted that submission of AQAR for the academic years 2024–25 and 2025–26 could not be completed due to the non-functioning of the NAAC portal.

- Further, it was emphasized that the IQAC should discuss Key Performance Indicators (KPIs) with criteria in-charges and faculty members, defining clear standards with measurable numerical targets and monitor performance and ensure outcome-based improvements.
- Dr. Prabhakar, Dean, SDUMC, emphasized that monthly IQAC meetings should include dedicated discussions on KPI performance across all SDGs, with clearly defined targets and measurable outcomes. He highlighted that continuous monitoring and periodic review of KPIs will ensure effective implementation and sustained quality improvement.

Agenda – 7: SDUAHER/IQAC-I/07/2025–26

Subject: Update on NIRF Document Submission

Discussion: The committee reviewed the progress of the NIRF 2025 submission and noted that all required data has been successfully uploaded under the Medical and Overall categories. The institution is currently awaiting the official announcement of the results.

Agenda – 8: SDUAHER/IQAC-I/08/2025–26

Subject: Update on NABH Activities

Discussion: Dr. Krishnappa, Medical Superintendent, presented the activities conducted over the past three months and informed that the NABH surveillance of the blood bank was successfully completed on 12th and 13th March. A total of 83 Non-Conformities (NCs) were identified during the assessment. It was reported that all NCs have been addressed and closed only eight NC's are pending, for which corrective actions are currently in progress. The



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committee appreciated the progress and emphasized continued adherence to NABH standards and quality improvement measures.

Agenda – 9: SDUAHER/IQAC-I/09/2025–26

Subject: Update on NABL Accreditation

Discussion: Dr. Arvind Natarajan presented that the NABL inspection was conducted on 28th February and 1st March 2026, during which a team of five assessors visited the facility.

A total of 26 Non-Conformities (NCs) were identified, which are to be uploaded and addressed before 31st March 2026. Of these, 18 NCs have already been closed, and work on the remaining NCs is in progress, with completion expected by 25th March 2026.

It was also noted that the number of NCs has increased compared to the previous year (18 NCs), primarily due to the inclusion of additional criteria in the current assessment. The committee emphasized timely closure of all NCs and ensuring compliance with NABL standards.

Agenda – 10: SDUAHER/IQAC-I/10/2025–26

Subject: Initiation and Scheduling of Internal Academic Audit (IAA) for June

Discussion: The committee discussed the initiation and scheduling of the Internal Academic Audit (IAA) to be conducted in the month of June as part of the institution's continuous quality assurance mechanism. It was decided that the audit will be carried out as planned, with a dedicated committee to be constituted and specific activities and responsibilities to be assigned accordingly.

Dr. K. N. V. Prasad suggested that, since ISO standards already emphasize academic assessment, there is no need to introduce new Key Performance Indicators (KPIs) at this stage. He recommended that the QIMS audit be continued as per the existing system to ensure sustenance and consistency in line with ISO certification. He further emphasized that the institution need not wait for the BAF framework, and that academic standards can be effectively maintained through the existing ISO-based quality systems.

Agenda – 11: Any Other Matter

Under any other matter, Dr. Koushik, Principal of the Law College, informed the committee that there is a plan to adopt five villages under the Unnat Bharat Abhiyan in Kolar District. He stated that legal aid camps and awareness programs are proposed to be conducted in the selected villages.

It was further informed that permission has already been obtained from the Panchayat Development Officer (PDO), while approval from the Deputy Commissioner (DC) is currently pending. Upon obtaining the necessary approvals, the proposal will be submitted to the Central Government for funding support.

The committee appreciated the initiative and encouraged timely completion of the formalities for effective implementation.

With above discussion meeting adjourned at 1.40pm.



Dr. Muninarayana C
Director (Quality and Compliance)
SDUAHER